

A Comprehensive User Guide







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CBR Timeline

April 1 - Data Collection begins

June 1 - All data is due

August - Data is released, in

database

Year Round - Gain access to data or

sign up to participate

THE LEADING ONLINE AGRIBUSINESS SALARY SURVEY IN NORTH AMERICA

The Compensation Benchmark Review serves the unique needs of the agribusiness industry like no other survey can. Conducted by AgCareers.com, a trusted supplier of human resource services, this confidential tool has quickly become the standard in salary benchmarking within agriculture. No matter how large or small, companies now have an effective and strategically sound solution to manage compensation programs. We invite you to explore this guide and learn more about our current survey offerings.





FAQ

Why the CBR?

The Compensation Benchmark Review is AgCareers.com's exclusive online salary survey tool. Along with our job board and talent recruitment resources, AgCareers.com has acquired a wealth of knowledge and familiarity with benchmarking standard and unique industry positions. This innovative offering is designed specifically for ag and food companies as a custom built resource driven by its own participants for ten years and counting.

The "CBR" as it is often referred, provides meaningful compensation data on a wide array of positions. Data is available in multiple reporting cuts to easily evaluate market values. Over 150 North American companies, both large and small, utilize the survey annually to recruit and retain talent.

What is the timeline for collection of salary information?

For our Canadian clients, data collection begins in April, data is due June 1st. The updated reports are released within the survey database in August.

How is my company information submitted?

Clients are sent a dedicated data collection link to capture the components contributing to the compensation package of each employee. That information is then reviewed, validated and uploaded.

What type of employee data must I provide?

AgCareers.com collects data for a number of benefits and variables per employee, but only require the following:

- Client Position Title
- Location State
- Location City or Rural
- Base Salary
- Performance Pay Bonus / Incentive
- Exempt / Non-Exempt

Can other companies see my salary information?

All data is confidential. Every effort is made to ensure that the salary tables protect the confidentiality of contributor data and are statistically meaningful. A minimum number of cases (typically five) are assigned for each position. Some positions have been omitted because of the small sample size. Where the number of cases recorded equals the minimum, publishing is restricted to the median and average values only. The CBR is only available to those that supply data thus enhancing the resource's integrity and credibility.

Which positions are available for benchmarking?

Every year over 13,000 Canadian employees are reported to AgCareers.com for salary benchmarking. A total of 150+ positions are available in the Canadian. database. See the positions page for more details.



FAQ

What is the methodology for the Compensation Benchmark Review?

The survey is conducted through a secure online survey platform by employee representatives (typically HR or senior management) of subscribed companies. Compensation and benefit data for all current employees is provided to AgCareers.com. The data is employee record level — not averaged across employees for a given role — but employee by employee. We confirm that the salary data our clients report to us are not "outlying"; i.e., outside of the standard role range. Employees whom we identify as outliers are excluded from survey reports.

We work collectively with our clients in job mapping. We give clients our position descriptions so that they may identify key accountabilities for mapping their jobs to our standard position lists. We then review these matches to ensure that each role is a fit to our standard position, by accountability, duty, responsibility, reporting level, education requirement, and other relevant factors. We often ask clients to give us their own position descriptions and then have phone conversations and/or email correspondence with them in order to discuss these details before we finalize job mapping.

What demographic breakouts are included within the CBR?

Clients can focus on general ag and food trends or sector specific breakouts such as Ag Chem/Seed/Fertilizer, Commodities/Biofuels/Feed, Cooperatives/Ag Retail, Production/Processing, Produce/Farming, Equipment/Technical and many more.

Information is also reported geographically by location (regional and state), city vs. rural, and company size (both annual revenue and number of employees).

How do I access the results of the CBR?

The online format ensures that data is accessible year-round, 24 hours a day, 7 days a week. For those with Full Access subscriptions, they may access information for a 12 full months following a signed agreement. Basic Reports subscribers (no online database access) are simply emailed electronic PDFs of the Standard Reports, for only the positions contributed to the survey.

How do I know which subscription level is right for me?

See the pricing page for more details.

How many people can use a subscription?

There is no limit on the number of users that may have access to the CBR per company subscription. As a security measure, AgCareers.com request that each unique user be issued a personalized login for tracking and easy deactivation purposes.

Can I request training for more information on how to use the CBR?

Our customer care staff provide complimentary training, on-going customer support, and customized reporting per request (with approved subscription level). Simply contact compensation@agcareers.com for more information.





2023 - 2024 Participant List - CANADA

Ag Retail

Canterra Seeds

Driscoll's

Federated Co-operatives Limited

Growmark

Hayters Farm

Longview Farms

Lamb Weston

The Lamb Co.

The Rack Online

WestGen

Commodities / Feed

AgReserves

Bunge

Cargill

Kemin Animal Nutrition & Health North America

Louis Drevfus

Paterson Global Foods

Parrish & Heimbecker Ltd.

SGS Canada Inc

The Scoular Company

Viterra

Wallenstein Feed & Supply Ltd.

Equipment & Technical

Fnns Brothers

Farmers Edge Inc

Telus

Ag Chem / Fertilizer / Seed

AgraCity Crop and Nutrition Lt

ADAMA

A&L Laboratories

BASF

Bayer CropScience

Brett Young Seeds

Ceres Global Ag

Cibus US LLC

C&M Seeds

Corteva Agriscience

Cavendish Farms

Farmer's Business Network, Inc.

FP Genetics

Gowan Company

G-Mac's AgTeam LP

International Raw Materials Ltd.

Keg River Chemical Corp

La Coop Federee / Sollio Agriculture

Lallemand Plant Care

Merck

Nachurs Alpine Solutions

Novozymes North America Inc.

Nutrien Ag

Premier Tech

SeCan

Sharpe's Crop Services Ltd.

Simpson Seeds Inc

South West Terminal

Stoller Enterprises Ltd.

Synergy AG

Syngenta

Vive Crop Protection

Wilbur-Ellis





2023 - 2024 Positions List - CANADA

Accountant

Accountant - Assistant

Accountant - Clerk

Accountant - Management

Accounting Manager

Accounts Payable/Receivable Clerk

Accounts Payable/Receivable Manager

Administration Manager - Business

Administration Manager - Site

Administrative Assistant

Agribusiness Specialist

Agronomist - Manager

Agronomist - Research

Agronomist Field I

Agronomist Field II

Analyst - Business

Analyst - Commodity

Analyst - Finance

Analyst - Logistics

Animal Health & Welfare

Assistant Plant Manager

Auditor

Branch Manager - Assistant

Branch Manager - Retail/Wholesale

Business Development Manager

Business Manager

Business Process Manager

Chief Executive Officer

Chief Financial Officer

Chief Operating Officer

Clerk

Communications/PR Manager

Communications/PR Specialist

Company President

Credit Controller

Credit Manager

Customer Service Coordinator

Customer Service Manager

Customer Service Representative

Data Processor

Director

Director - Human Resources

Director - Marketing

Director - Operations

Director- Finance

Dispatch/Stock Control Clerk

Electrician

Elevator Assistant

Elevator Assistant - Senior

Elevator Manager

Engineer

Engineering Manager

Environmental Manager

Executive Assistant

Farm Director

Farm Manager

Farm Supervisor

Farm Worker

Feed Mill Manager

Field Technician

Finance Manager

Financial Controller

Financial Controller Assistant

Food Safety Specialist

Formulator

General Manager

Graphic Designer

Heavy Equipment Operator

Human Resources Assistant

Human Resources Business Partner

Human Resources Generalist

Human Resources Manager **Human Resources Specialist**

Inside Sales Representative

Inventory/Stocks Specialist

IT Analyst/Programmer

IT Business Manager

IT Business Manager - National

IT Manager Support Programs

IT Network Administrator

IT PC Support

IT Programmer

IT Systems Analyst IT Web Developer

Key Account Manager

Laboratory Manager

Laboratory Supervisor Laboratory Technician

Laboratory Worker

Laborer

Lawyer

Logistics Assistant

Logistics Coordinator

Logistics Manager

Logistics Planner

Maintenance Manager Maintenance Supervisor

Maintenance Worker

Manufacturing/Processing Manager - Site

Manufacturing/Processing Operations Manager

Manufacturing/Processing Operator

Manufacturing/Processing Operator -Lead Manufacturing/Processing Planner

Manufacturing/Processing Supervisor

Marketing Assistant

Marketing Associate

Marketing Coordinator

Marketing Manager

Marketing Manager - National

Mechanic

Mechanical Tradesperson

Merchandiser

Merchandiser - Junior

Merchandiser - Senior

Merchandising Manager

Millwright **Nutritionist**

Occupational Health & Safety Coordinator

Occupational Health & Safety Manager Occupational Health & Safety Officer

Operations Manager

Paralegal

Payroll Administrator

Payroll Manager

Plant Breeder

Port Terminal Engineering and

Maintenance Worker

Power Engineer

Pricing Coordinator

Product (Brand) Manager

Product Development Manager

Project Coordinator

Project Manager

Purchasing/Supply Clerk Purchasing/Supply Manager

Purchasing/Supply Supervisor

Quality Assurance Manager

Quality Assurance Supervisor

Quality Assurance Technician Receptionist

Regulatory Affairs Associate

Regulatory Affairs Manager

Research & Development Manager Research Assistant

Research Scientist I

Research Scientist II

Research Scientist III

Research Station Manager

Retail Merchandise Manager

Retail Merchandise Salesperson Sales Agronomist (Entry Level)

Sales Agronomist (Mid Level)

Sales Agronomist (Senior Level)

Sales and Marketing Manager - National

Sales Coordinator

Sales Manager - General

Sales Manager - National

Sales Manager - Product

Sales Manager - Regional/State

Sales Representative/Account Manager

(Entry Level)

Sales Representative/Account Manager

(Mid-Level)

Sales Representative/Account Manager (Senior Level)

Seed/Crop Production Manager

Seed/Crop Production Supervisor

Service Technician Services - Member Manager

Shipping Clerk

Shipping Coordinator

Site Operations Area Manager Supply Chain/Operations Coordinator

Supply Chain/Operations Manager

Supply Chain/Operations Manager -

National **Technical Assistant**

Technical Representative

Technical Services - Vet

Technical Services Manager

Technical/Development Manager

Terminal/Plant Manager (mid to large) Terminal/Plant Manager (small)

Trader

Trader Assistant

Trading Manager Training and Development Manager

Truck Driver - Feed

Truck Driver - Hazmat

Truck Driver - Route Sales/Delivery Truck/Van/Forklift Driver

Vice President

Warehouse Manager Warehouse Supervisor

Warehouse Worker Welder





Canadian Sample Report

COMPENSATION 2020 Compensation Benchmark Review - Canada: All Companies - All Locations



Manufacturing/Processing Operator - 115: Manufacturing/Processing

Operate equipment in a production or manufacturing environment. Work under the direction of the production manager in a variety of processes involved in the production or processing of a product. Operate and control machinery involved in the processing operation. Carry out maintenance procedures where appropriate and comply with occupational health and safety requirements at all times. Could involve quality control work according to set procedures. Relevant experience or training.

					Base Pay			Actual \	ariable	lotal	Cash
			InterQuartile Ranges				Bonus/ Incentive/ Commission		Base + Actual Variable Pay		
	No. of Orgs	No. of EEs	Average	Weighted Average	25th	Median	75th	No. of Orgs	Average	No. of Orgs	Average
Total Responses	22	722	47,556	48,070	41,998	47,102	52,601	10	1,760	22	48,322
Employment Size											
1 to 99	10	96	47,852	45,968	38,118	44,607	50,386	3	2,171	10	48,503
100 to 499	6	208	45,594	47,947	41,684	48,454	52,166	4	1,651	6	46,651
500 to 2,499	3	148	52,926	*	+	*	-	2	-	3	53,854
2,500 or more	3	270	45,122	*	7	*	*	1	-	3	45,527
Revenue											
S0 to \$49.9 Million	8	46	47,125	45,353	36,400	39,961	56,752	4	2,162	8	48,206
\$500 Million or more	10	571	47,885	48,410	43,058	47,840	52,645	5	1,454	10	48,538
Industry Group											
Ag Retail	4	59	48,800	*	*	*	-	2	-	4	49,700
AgChem/Fertilizer/Seed	11	440	46,393	45,721	40,661	45,803	49,037	4	1,869	11	47,073
Commodities/Feed	7	223	48,672	51,027	43,927	52,645	58,365	4	1,630	7	49,497
Region											
Central	12	311	46,722	46,898	39,997	45,760	51,938	3	1,120	12	47,002
Prairies	14	381	49,633	48,925	44,373	47,970	52,334	7	2,034	14	50,603
West	3	19	50,597	51,351	+	52,952	-	Ō	4	3	50,597
City or Rural											
City	11	295	48,346	49,874	44,799	48,089	54,139	6	1,834	11	49,276
Rural	17	427	47,532	46,823	39,997	46,648	52,166	8	1,409	17	48,135

Legend:



Insufficient # of orgs reporting

- Data suppressed due to dominance



COMPENSATION PRICING BENCHMARKREVIEW

	Full Access (Canada and U.S.)	Full Access	Basic Reports	
	\$4,000	\$3,500	\$1,500	
Country Access Choose Canadian or U.S. data or both	Canada and U.S.	Canada or U.S.	Canada or U.S.	
Positions Access All-Access to all 230 positions or limited-access to only positions submitted by participant	AII	AII	Limited	
Online Access 24/7 access to AgCareers.com's interactive salary reporting tool	X	X		
Standard Reports Comprehensive market overview of salary and bonus with demographic breakouts by position	X	X	X	
Advanced Reports Receive customized reporting by client request (Ex. Company Comparison, Employee Benchmarking, etc.)	X	X		

Key points for consideration when selecting a subscription:

Position Access — Choosing the Full Access subscription delivers immediate access to the online database, all available positions and all reporting features. Clients do not have to submit data until the data collection phase, which begins in May. If a client chooses the Basic Reports subscription, they must first submit data to the survey. The data is reviewed and then access or reporting is provided for only the positions contributed to the survey. The positions are not limited in number but by the positions the client is able to supply to the survey.

Online Access — Having an online subscription gives complete access to the interactive database. This allows the client to customize reports by demographic breakouts. Reports can also be easily exported to Excel as needed. For those choosing the Basic Reports subscription (no online database access), electronic PDFs of the Standard Reports are simply emailed to the client.

Subscription Length - All subscriptions are available for a full year, from date of signed agreement. Clients have a full year to utilize their subscription to the Compensation Benchmark Review. This often allows users to access both the current year's data when they sign up and the upcoming data released in September.

To be noted:

Subscriptions auto-renew, one year from the date of purchase, for continual uninterrupted access.

Renewal subscriptions must be canceled within 30 days of the agreement anniversary date.

Online access and data available expires if the subscription is not renewed.



Compensation Benchmark Review Agreement

agrees to participate in and submit confidential salary data for the Compensation Benchmark Review to treat all salary data submitted by organizations as confidential information for the aggregation	, ,
reports will present results in such a manner as not to associate any salaries with any specific p	
Participant agrees that the salary information received is to be considered confidential and propreveal any of the confidential information received from AgCareers.com to any other party whatsof AgCareers.com.	· · ·
Please select one of the subscription levels below:	
\$4,000 FULL ACCESS - Canada and U.S Immediate online access to all position	ns and reporting options.
\$3,500 FULL ACCESS - Canada - Immediate online access to all positions and rep	porting options.
\$1,500 BASIC REPORTS - Canada - Electronic PDF of the standard compensation	n reports, limited to positions submitted by Participant.
The starting date of this agreement will be the date this agreement is signed and received by Ag	Careers.com.
Please note that this agreement will automatically renew on an annual basis from the signing dayour organization prior to the signing date. AgCareers.com retains the right to modify pricing and updated agreement at such time. Please sign below if you agree with the terms and return a copyemail to compensation@agcareers.com .	d agreement details and will request the execution of an
Signature:	AC _{areers.com}
Name, Title:	Rachael Powell, HR Solutions
Date:	

Note: Online access assumes the AgCareers.com confidentiality agreement is in effect when Participant is provided access/data from AgCareers.com.

Limitation of Liability

The AgCareers.com Compensation Benchmark ReviewTM has been compiled using data which to the best of the knowledge, information and belief of and after due inquiry by AgCareers.com at the time of collection and at publishing was accurate and correct. AgCareers.com does not warrant the accuracy of the information provided in the Compensation Benchmark Review.